

## Rapid Re-Housing

Broward County, FL (pages 52-54)

**Committee: Shortening the Time People Spend Homeless**

Goal Statement: Shortening the time people spend homeless  
 Committee Chair: Debbie Perry

Objectives	Action Steps	Responsible Party I.D. Decision Makers	Expected Outcomes	Resources	Target Dates
1. Providers adopt a philosophy statement acknowledging that people do not have to move from emergency to transitional and then into permanent housing. Rather, that a person, upon becoming homeless can move directly into permanent housing, or the most appropriate level of care, whenever possible.	1. Development of philosophy statement	1. Development of philosophy statement – Exec. Committee	1. Change from linear continuum applied to everyone to a more individualized approach.	Support from service providers Cost: Negligible	1. Philosophy statement development – 3/05
	2. Presentation of philosophy statement at Continuum of Care meeting. Revise as needed.	2. Approval of statement – 10 year plan Exec. Committee.			2. Approval by Exec Committee 4/05
	3. Adopt / approve statement. discussed in steering committee.	3. Endorsement of statement by providers and funders.			3. Presentation/endorsement done concurrently with adoption of 10-year plan. 9/05
	2. Encourage shelters to modify admission criteria to be as inclusive as possible.	2. Implementation by shelter providers	2. More people being served by existing resources		
	3. Promote team reviews at shelters, when considering discharges	3. Maximize bed usage	3. Maximized bed usage		

Objectives	Action Steps	Responsible Party I.D. Decision Makers	Expected Outcomes	Resources	Target Dates
	4. Build capacity within continuum to serve all sub-populations	4. Shelter admission criteria should be published in Coalition Resource Guide.	4. Shelter admission criteria will be published in the Coalition Resource Guide.		
3. Assist persons to exit homelessness as quickly as possible	1. Assessment upon admission to identify those who can be rapidly re-housed 2. Establish a central assessment center or a system of centralized assessment to provide consistent intake information and consistent analysis of the information	1. Shelter providers 2. All transitional shelter providers	1. Average shelter LOS is reduced 2. People will transition to permanent housing more quickly	1. Assessment tool 2. Develop a standardized assessment process Cost: Medium	1. 2006 2. 2006
	3. All homeless transitional shelters should offer life skills training so persons served will be better able to sustain themselves in an independent living environment. Best and promising practices should be considered when developing curriculum				3. 2007
4. Refocus outcome measures to support objective of shortening time people spend homeless	1. When appropriate, all funded shelters will have outcome measures that address: -# of persons placed in permanent housing -# of persons accessing mainstream resources	1. Funding sources 2. Shelter provide	1. Increase number of people discharged into permanent housing 2. Increased number of persons accessing mainstream resources 3. Decreased homeless recidivism rate	1. Quarterly outcome reports 2. Data collected from CSMS system Cost: Negligible	12/06

Objectives	Action Steps	Responsible Party I.D. Decision Makers	Expected Outcomes	Resources	Target Dates
5. Reduce admission barriers to Section 8.	<p>1. Eliminate barriers often faced by the homeless; poor credit history, criminal convictions for non-violent crimes, etc.</p> <p>2. Invite Housing Authority/Section 8 Administrators to take part in development of 10 year plan.</p> <p>3. Housing Authority should establish a local preference for the homeless.</p>	<p>1. Local Housing Authority</p> <p>2. Executive Committee</p>	<p>1. Increased access to Section 8 housing by the homeless</p>	<p>1. Meetings with PHA's Cost: Low</p>	<p>1. 2006</p> <p>2. 2006</p> <p>3. 2006</p>

### Resources Consulted

1. National Alliance to End Homelessness (NAEH) Toolkit for Ending Homelessness. Website: [www.naeh.org](http://www.naeh.org)
2. Ten Year Plan to End Homelessness for the following cities/states/communities: Philadelphia, New York City, Contra Costa County, CA, Santa Clara County, CA, Rhode Island. Website: [www.endhomelessness.org/localplans/](http://www.endhomelessness.org/localplans/)
3. Housing First for Families report, March 2005. Conducted by LaFrance Associates, for the National Coalition to End Homelessness. Website: [www.endhomelessness.org/pub/HousingFirstResearch.pdf](http://www.endhomelessness.org/pub/HousingFirstResearch.pdf)
4. Focus Groups: Homeless Families, Homeless Individuals and Service Providers
5. The Governors Report on Homelessness, 2004

## Rapid Re-Housing

Norman, OK (pages 21-22)

III. 8.	Provide varied and viable transportation options to chronically homeless persons.	October 006	Planning & Development committee
8. A.	Conduct a study of what transportation options are most practical and feasible for the chronically homeless and community resources.	June 006	Information & Data committee
8.B.	Explore opportunities for no cost transportation options to transport the chronically homeless to services resources.	June 006	Information & Data committee
<b>Goal IV</b>	<b>Prevent inappropriate discharges to shelters, nursing homes, and the streets</b>		<b>Discharge Planning Subcommittee</b>
IV.1.	Develop written discharge planning standards and guidelines for adoption by the Continuum of Care, Homeless Here Coalition, and Oversight Committee.	December 006	Discharge Planning committee
IV.2.	Provide training for mainstream resource providers and community service agencies on the discharge planning process and guidelines a minimum of one time per year.	Commence March 007	Discharge Planning committee
IV.3.	Execute Memorandums of Agreement between mainstream resource agencies and the Oversight Committee outlining the discharge planning standards, training to be provided and agreement to participate in the discharge planning process.	January 008	Discharge Planning committee
<b>Goal V</b>	<b>Continuously collect information on the chronically homeless population</b>		<b>Information &amp; Data Collection committee</b>
V.1.	Design an instrument including demographic and needs identification for information collection during counts of chronically homeless.	January 006	Information/Data Collection committee
V.2.	Conduct a point-in-time count of the chronically homeless in conjunction with the point-in-time count of the general homeless population once per year.	January 006	Continuum of Care
V.3.	Conduct a point-in-time count of the chronically homeless separate from the general count once per year.	August 006	Continuum of Care
V.4.	Conduct a point-in-time count of the chronically homeless separate from the general count twice per year.	March , September 007	Continuum of Care
V.5.	Conduct a point-in-time count of the chronically homeless quarterly.	March, June, August, November, 008	Continuum of Care
V.6.	Conduct a point-in-time count of the chronically homeless bi-monthly.	February, April, June, August, October, December , 009	Continuum of Care
V.7.	Count the chronically homeless on the 15 <sup>th</sup> of each month.	Commence February 15, 010	Continuum of Care
V.8.	Implement a system-wide Homeless Information Management System.	June 010	Information & Data Collection committee
<b>Goal VI</b>	<b>Develop a tiered system of specialized housing solutions</b>		<b>Planning &amp; Development committee</b>
VI.1.	Establish a development plan with identification of capital and operations funding resources and responsibilities.		Planning & Development committee

VI.2. Triage Shelter 2.A. Site control 2.B. Operating agent 2.C. Commence services	June 008 June 007 October 010	Food & Shelter for Friends/The Salvation Army
VI.3. Day Resource Center 3.A. Site control 3.B. Operating agent 3.C. Construction completion 3.D. Lease-up for service agencies 3.E. Commence housing services 3.F. Commence nutrition services 3.G. Commence supportive services	June 006 June 005 September 007 " " " " " "	Food & Shelter for Friends
VI.4. Tier II Transitional Housing 4.A. Operating agent 4.B. Commence services	June 005 September 008	East Main Place
VI.5. Safe Haven 5.A. Obtain site control – Contract for purchase or lease agreement A.1. Identify funding sources 1.1. Secure funding commitment 5.B. Establish a development plan with identification of operations funding and responsibilities B.1. Identify operating agent 5.C. Construct/prepare facilities C.1. Determine service amenities 1.A. Execute Memorandums of Agreement with service partners C.2. Train staff 5.D. Commence housing services 5.E. Commence supportive services	June 008 June 007 June 010 September 006 June 007 September 012 April 012 July 012 September 012 January 013 January 013	Mission Norman, Inc./The Salvation Army
VI.6. Single Room Occupancy Housing 6.A. Obtain site control – Contract for purchase or lease agreement A.1. Identify funding sources 1.1. Secure funding commitment 6.B. Establish a development plan with identification of operations funding and responsibilities B.1. Identify operating agent 6.C. Construct/prepare facilities C.1. Determine service amenities 1.a. Execute Memorandums of Agreement with service partners C.2. Train staff 6.D. Commence housing services 6.E. Commence supportive services	June 014 January 012 June 013 June 012 September 013 November 015 October 014 December 015 " " January 016 " "	Mission Norman, Inc.
VI.7. Section 811 housing for Severe and Persistently Mentally Ill 7.A. Obtain Site Control 7.B. Designate applicant agency 7.C. Secure funding reservation 7.D. Begin construction 7.E. Lease-up	July 007 January 007 September 007 April 008 April 009	McKinzie Gardens, Inc.

<b>Goal VII Develop affordable, accessible, visitable, housing</b>		<b>Norman Oklahoma Affordable Housing [NOAH], Progressive Independence, Board of Realtors</b>
VII.1. Continue to utilize local, state and federal funding resources.	Ongoing	Planning & Development committee
1.A. Encourage continued collaboration with local, faith-based, foundation, state and federal funding resource partners.	Ongoing	Continuum of Care
A.1 Secure match preference from Kings gate funding board for housing activities targeted to the homeless.	February 007	City of Norman
VII.2. Identify the inventory of affordable, accessible, visitable housing presently in the community.	February 010	Norman Oklahoma Affordable Housing [NOAH]
VII.3. Place ten persons from the chronically homeless population in affordable or subsidized housing presently in the community.	February 007	Norman Housing Authority [NHA]
3.A. Develop a revolving fund to finance maintenance and repair of housing resources utilized by homeless programs.	February 009	Planning & Development committee
3. B. Establish a process to conduct regular inspections of housing units utilized by homeless programs to assist with maintenance and avoid property damage.	February 007	Norman Housing Authority [NHA]; Norman Affordable Housing Corporation [NAHC]; Director's committee
VII.4. Add 200 units of affordable housing targets to low-income persons at or below 50% of the median income.	June 015	Norman Oklahoma Affordable Housing [NOAH]; City of Norman
VII.5. Require 2% of new multi-housing units to be affordable, accessible, visitable units.	June 010	Norman Oklahoma Affordable Housing Corporation [NOAH]; City of Norman